# First RLUK Conference:
## The Power of Knowledge

# Wednesday 22nd October

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| 12 noon | Registration | Weetwood Hall |
| 13:00-14:00 | Lunch | Woodland Suite |

**Day 1: The changing landscape of UK research universities**
**Chair: Margaret Coutts**

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| 14:00-14.:45 | **Keynote speaker: Sir Drummond Bone** |
| | 'The changing context of UK HE research 2008-2013' |
| 14:45-15:00 | Tea and coffee |

Headingley Suite

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| 15:00-16:45 | **Plenary session** |
| | **Professor Ewan McKendrick (University of Oxford)** |
| | 'The Research Excellence Framework and the future of metrics' |
| | **Professor Teresa Rees (Cardiff University)** |
| | 'A University's Research Strategy: Preparing for the future' |
| | **Steve Scott (University of Leeds)** |
| | 'The changing context of research and its impact on |
| | research students 2008-2014' |
| | **David Sweeney (HEFCE)** |
| 17:45 | **Coaches to Brotherton Library** |
| 18:00-19:45 | **Drinks reception, Art Gallery, Brotherton Library Sponsored by JISC** |
| 19:40 | **Coaches to Weetwood Hall** |
| 20:00 | **Dinner, Woodland Suite, Weetwood Hall** |

# Thursday 23rd October

**Day 2: RLUK's strategy and engagement for the next five years**
**Chairs: Sheila Cannell/Phil Sykes**

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| 9:00 | Registration | |
| 9:15 | Tea and coffee | Headingley Suite |

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| 9:30-10:00 | **Introduction: Mark Brown, Chair RLUK** |
| | 'Future-gazing: Strategic directions for RLUK in the next five years' |
| 10:00-13:00 | **Plenary session** |
| | **Chair: Sheila Cannell** |
| 10:00-10:40 | **Alison Allden (University of Bristol)** |
| | 'Innovative leadership in the Research Information Environment' |
| 10:40-11:20 | **Alice Prochaska (Yale University)** |
| | 'The Hidden collections of North America' |
| 11:20-11:30 | Tea and coffee |
| | **Chair: Phil Sykes** |
| 11:30-12:10 | **Professor Michael Worton (University College London)** |
| | 'Bibliometrics: Demon or Victim of Demonisation in the Arts and Humanities' |
| 12:15-13:00 | **Round table update on the Research Excellence Framework panel:** |
| | Brian Clifford (University of Leeds), |
| | Alison Weightman (Cardiff University), |
| | Susan Ashworth (University of Glasgow), |
| | Stephen Pinfield (The University of Nottingham) |

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| 13:00-14:00 | Lunch | Woodland Suite |
| 14:00-17:30 | **Parallel Sessions** | |
| 14:00-15:30 | **Session 1: Demonstrating value** | Beech Room |
| | **Brian Lawson (Consilient Consulting)** | |
| | 'Achieving added value and advocacy within your organisation' | |

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| | **Session 2: Research Information Infrastructure** | Linden Room |
| | **Wendy White (University of Southampton)** | |
| | **Chris Middleton (The University of Nottingham)** | |
| | 'Challenges and opportunities facing librarians - inspiring young professionals' | |
| | **Session 3: Digitisation** | Maple Room |
| | **John MacColl (OCLC/RLG Programs)** | |
| | 'Scaling up digitisation of special collections' | |

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|  | Session 4: Workforce development<br>Facilitated by Anne Murray (University of Cambridge)<br>Clare Powne (Durham University)<br>'Breaking through: An informal and participative discussion session, particularly for people with leadership aspirations' | Cedar Room |
| 15:30-16:00 | Tea and coffee | Headingley Suite |
| 16:00-17:30 | Session 5: Demonstrating Value<br>Sheila Cannell (The University of Edinburgh)<br>David Errington (The University of Newcastle),<br>Carol Kay (University of Liverpool)<br>'The future of Research Space' | Beech Room |
|  | Session 6: Research Information Infrastructure:<br>Innovative Digital Projects<br>Kevin O'Leary (Imperial College London) and<br>Paul Ayris (University College London)<br>EThOS and DART-Europe<br>'Opening access to theses'<br><br>Christy Henshaw (Wellcome Library)<br>'A large-scale digitisation strategy for disparate collections'<br><br>University of Leeds<br>'Exemplars of Library Digital Initiatives' | Linden Room |
|  | Session 7: Digitisation<br>Facilitated by JISC and Grant Young (University of Cambridge)<br>and Mike Mertens (RLUK)<br>'What RLUK and JISC are doing for the digitisation landscape ' | Maple Room |
|  | Session 8: Workforce development<br>Christopher Pressler (The University of Nottingham)<br>'This School is for adventure - or - How to believe in risk.' | Cedar Room |
| 18:00 | Coaches to University of Leeds |  |
| 18:15 | Reception, Great Hall, University of Leeds<br>Sponsored by OCLC |  |
| 19:30 | Dinner, Great Hall, University of Leeds |  |

# Friday 24th October

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|  | Day 3: The future of the information landscape<br>Chairs: Anne Poulson/ Debby Shorley |  |
| 09:00 | Tea and coffee | Headingley Suite |
| 09:15-10:30 | Chair: Anne Poulson<br>Round table update<br>Michael Jubb, RIN<br>Rachel Bruce, JISC<br>John MacColl, OCLC/RLG Programs<br>David Prosser, SPARC-Europe |  |
| 10:45-11:00 | Tea and coffee | Headingley Suite |
| 11:00-11:40 | Chair: Debby Shorley<br>Alastair Work (Workhouse8)<br>'Leadership: Over the horizon or up the garden path?' |  |
| 11.40-12:10 | Sheila Corrall (University of Sheffield)<br>'Challenges of Leadership Development in Research Libraries' |  |
| 12:10-13:00 | Keynote speaker: Dame Lynne Brindley (British Library)<br>'Information landscape of the future' |  |
| 13:00-13:10 | Concluding remarks: Mark Brown (Chair, RLUK) |  |
| 13:15-14:00 | Lunch | Woodland Suite |

Please note that there are three reserved places per member institution, if you would like to book additional places they will be available on a first come first served basis.

Costs
Whole Conference: £199 for one place or £500 for three places
October 23rd Day Ticket: £99

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JISC

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UNIVERSITY OF LEEDS
University Library

# RLUK Speaker Biographies

### Professor Sir J Drummond Bone

Professor Sir J Drummond Bone was Vice-Chancellor of the University of Liverpool from 2002 – 2008 and President of Universities UK from August 2005 to August 2007. Previously he was Principal of Royal Holloway and Bedford New College, University of London and Pro-Vice Chancellor of the University of London. He is now a consultant on HE matters with a major role advising Laureate Inc. He has been asked by HM Government to report on National Policy on HE Internationalisation.

He was previously a Professor of English Literature at the University of Glasgow, known internationally for his work on Romantic Studies, and continues to co-edit the journal 'Romanticism'.

As a University leader and manager he has been particularly involved in the relationship between universities and business and industry and was a member of the Confederation of British Industry Science and Innovation Board. During the run up to the City of Liverpool's year as European Capital of Culture he chaired the Culture Company responsible for the year's cultural activities. He is Chairman of FACT (Foundation for Art and Creative Technology), of the UK Library Research Reserve Project, and President of the British and Irish Association of Zoos and Aquaria.

In the 2008 Queen's Birthday Honours List he received a knighthood for his services to higher education and the regeneration of the north-west of England.

He is married to Vivian, an academic publisher, and he lists his recreations as music, skiing and Maseratis – but like most Scots, he also plays golf.

### Professor Ewan McKendrick

Pro-Vice-Chancellor (Research, Academic Services and University Collections) and Herbert Smith Professor of English Private Law.

Ewan McKendrick BCL, MA, LLB (Edinburgh), Barrister of Gray's Inn is Professor of English Private Law, Fellow of Lady Margaret Hall.

**Formerly:** Professor of English Law, University College London, 1995-2000; Fellow of St Anne's College, Oxford and Linnells Lecturer in Law in the University of Oxford, 1991-1995; Lecturer in Law, London School of Economics and Political Science, 1988-1991; Lecturer in Law, University of Essex, 1985-1988; Lecturer in Law, University of Central Lancashire, 1984-1985.

He is a member of the Editorial Committee of Current Legal Problems and a member of the Advisory Editorial Board of the Edinburgh Law Review. He is a member of Chambers at 3 Verulam Buildings, Gray's Inn.

**Subject groups:** Commercial Law, Contract, International Trade, Restitution, Roman Law.

### Recent Major Publications

Contract Law: Text, Cases and Materials 3rd edition (Oxford University Press 2008)

Contract Law 7th edition (Palgrave Macmillan 2007)

Transnational Commercial Law: Text, Cases and Materials (Oxford University Press 2007)

'Chitty on Contracts' Sweet and Maxwell 29th edn, Chapters 21-25 and 33

*The Creation of a European Law of Contracts* (Kluwer, Deventer 2004)

### Professor Teresa Rees

Professor Teresa Rees CBE AcSS is Pro-Vice-Chancellor Research, Cardiff University where she is also a Professor in the School of Social Sciences. She specialises in research on equality and labour markets and is a long term expert adviser to the European Commission on women and science. She has been a member of two Research Council Boards and two Funding Council committees and chaired two Commissions of Inquiry on higher education funding and student support in Wales. She received a CBE for services to higher education and equal opportunities in 2003.

### Professor Stephen Scott

Professor Stephen Scott is the Pro-Vice-Chancellor for Students & Staff at the University of Leeds. In this role he is a member of the senior executive team and has specific strategic responsibility for student support and staff issues. His portfolio includes Residential & Commercial Services, Equality & Diversity, Counselling, Careers and Sport & Physical Activity as well as chairing University promotion and grading committees and joint responsibility, with the Director of HR, for staff health, safety and well-being and negotiations with the campus trades unions. By academic training, Steve has been Professor of Mathematical Chemistry since 1995 and has served as Head of the School of Chemistry and Dean of the Faculty of Mathematics and Physical Sciences Outside work, his interests are dominated by his family (wife Hilary and teenage daughter Lucy - with whom he has been learning to ski): he has a great fondness for opera and sport.

### David Sweeney

David Sweeney has been Director (Research, Innovation and Skills) since 2008. In this role is he responsible for for developing policy on Research (including the Research Assessment Exercise and Research Excellence Framework), Business & Community and Employer Engagement. He is also responsible for the London and East regional teams and for the Strategic Development Fund.

A statistician, David worked at two BBSRC research institutes before joining Royal Holloway, University of London where he was Director of Information Services then Vice-Principal (Communications, Enterprise and Research).

### Dr Mark Brown

Dr Mark Brown has been University Librarian at the University of Southampton since 2002, and member of CURL Board since 2005. Elected as CURL Chair in 2006 and re-elected as Chair of RLUK in 2008. Member of JISC Content and Services Committee 2003-8, and the EDINA Board since 2007. Project Director for a range of digitisation projects, including the AHRC EPPI Project, the 18th century Parliamentary Papers Project and the current CURL-JSTOR 19th century Pamphlets Project, and leader of the digitisation team at Southampton. Has acted as Project Director for the JISC funded TARDIS project in the FAIR Programme which initiated institutional repository developments at Southampton, and currently leads the Institutional Repository Steering Group, which is coordinating the development of the IR at Southampton. Project Director for the *KULTUR* Project, developing a research repository for the creative arts in partnership with the University College of the Creative Arts, the University of the Arts and the erstwhile AHDS-VA, and joint Project Director (low profile) for the *DATASHARE* Project, joint with EDINA, LSE and Edinburgh, to provide a model for managing significant orphan datasets in the social sciences.

### Allison Allden

My career in IT brought me into higher education about 15 years ago. As Deputy Registrar I am a member of the senior executive at Bristol University, where I have responsibility for many of the centrally provided services supporting education and students.

I am also Director of Information Services and Librarian, which means I have responsibility for the strategic development and delivery of IT infrastructure, systems and the library services across the University.

Prior to Bristol I was Director of IT at Warwick University where I developed an eStrategy, acknowledging the significant impact of the internet and web services on education and research. I moved there from Goldsmiths College.

I am a board member of the Higher Education Funding Councils' Joint Information Systems Committee (JISC) and chair the committee concerned with the development of an integrated information environment. I also am chair of the British Computer Society's Education and Training Forum.

## Alice Prochaska

Alice Prochaska received both her BA and PhD  (D.Phil) in Modern History from the University of Oxford.  She started her career as a museum curator and subsequently trained and worked as an archivist at the Public Record Office (now renamed the National Archives of the UK). From 1984 to 1992 she was Secretary & Librarian (administrator and deputy to the director) of the University of London's Institute of Historical Research.

 In 1992 she became Director of Special Collections at the British Library, with responsibility for Maps, Manuscripts, Music, the National Sound Archive, the Oriental and India Office Collections, and Philatelic Collections.  She supervised the British Library's program to digitize material from unique and rare collections, and worked in collaborative programs to provide new electronic finding aids for archives in the UK. While at the British Library, she also served at various times as chair of the National Council on Archives, a Commissioner of the Royal Commission on Historical Manuscripts, a Trustee of the Sir Winston Churchill Archives Trust, Vice-President of the Royal Historical Society, and a Governor of London Guildhall University.

Alice Prochaska moved in August 2001 to take up the position of University Librarian at Yale.  She works with a dedicated and expert staff of more than six hundred people, running one of the great research libraries of the world.  Her direct responsibilities at Yale include all parts of the University Library system  (with the exception of the Law Library) with twenty-two separate buildings and a number of renovation and rebuilding projects in progress.

Beyond Yale, Alice Prochaska serves on the steering group of the Digital Library Federation and is chair of the Board of the Center for Research Libraries. She has been a member of the Research, Teaching and Learning Committee and the Special Collections Task Force of the Association of Research Libraries (ARL) and the Global Resources Advisory Committee of the AAU/ARL, (Association of American Universities/Association of Research Libraries), chaired the ARL Committee on Collections and Access Issues, and now chairs the ARL's new Special Collections Working Group.

## Professor Michael Worton

Michael Worton is Vice-Provost and Fielden Professor of French Language and Literature at UCL (University College London) and he is responsible for Teaching and Learning, Quality Assurance, Academic Infrastructure, Widening Participation and Museums and Collections at UCL.  He was chair of the HEFCE/AHRC Expert Group on Research Metrics, and is a member of the HERA/European Science Foundation Steering Committee, 'Building a European Index for the Humanities', a member of UUK/SCOP/HEFCE Measuring and Recording Student Achievement Steering Group, and of the Advisory Board, Clore Leadership Foundation.  He has spoken widely in the UK and continental Europe on the Internationalisation of HE.  He is also a Director and Trustee of The Council for Assisting Refugee Academics (CARA).  From 1998-2006, he was a member of the AHRB/AHRC Council, chairing first the Museums and Galleries Committee and then the Knowledge and Evaluation Committee.

Broadly speaking, his research focuses on 20th and 21st century literature and on aspects of critical theory, feminism, gender politics, and painting and photography. He has published nine books and more than 60 articles and chapters in books.

## Brian Lawson

Brian has been a change facilitator for the last 20 years using a systems and complexity based framework combined with techniques and approaches including graphic facilitation, accelerated learning and the use of multiple intelligences.

He has a background in high profile conflict resolution and strategic engagement in multi stakeholder systems.

Brian has worked at a Senior Level in the Public Sector and is a Published Author. He has been a visiting Lecturer at a number of Universities.

Brian established Consilient Consulting in 2006 and is the Managing Director. Consilience means to 'Jump together' and describes a process of bringing together diverse experience, skills, knowledge and information to create a whole which is greater than the sum of the parts.

With the support of a range of associates the Company provides support to companies and organisations going through risky, complex, and additional challenging transitions to achieve successful and sustainable growth.

The company is currently developing a digital approach to dialogue and some of our work includes:

- With the Institute for the Future of the Book
- With White Design on Project Faraday - looking at renewing interest in Science Education in Secondary Schools
- Provision of an ILM endorsed course: 'Leading Transitions and Sustaining Systems'.
- Award of a Cabinet Office Charter Mark for excellent customer service for SSAFA Forces Help Worldwide.
- Delivery of Transformational Challenge and Creating the Future workshops in a variety of settings.
- Major strategic development programme with a large Local Authority to support reconfiguration of service delivery – supporting leadership, management, workforce and system development.

## Wendy White

Wendy White is Faculty Librarian for Law, Arts and Social Science and Institutional Repository Manager at the University of Southampton. There is a portfolio approach to responsibilities and she leads a team of academic liaison librarians and a team of repository metadata editors and software developers. She has a thematic role developing library strategy to support research and is a member of the Library Digitisation Management Group and the Institutional Repository Steering Group. Her current priority is managing the institutional REF pilot submission and she is part of the University REF Planning Group. She participates in a variety of projects, chairing the Project Management Group of the JISC funded KULTUR consortium and contributing to the Advisory Board of the ESRC funded ReStore project.  She is also a member of the RLUK Research Communications Think Tank and the SCONUL Working Group on Information Literacy.

## Christine Middleton

Chris Middleton is currently Head of Academic Services (maternity leave cover) at the University of Nottingham, her substantive post being Faculty Team Leader (Science and Engineering). Chris has a particularly keen interest in adopting new technologies and has been heavily involved in the development of resources such as online reading lists, the library OPAC, the Metalib search interface and Nottingham's use of SFX.

She is equally interested in staff development and has been a CILIP supervisor and mentor for many years. Chris contributed a chapter to the 4th edition of "Information sources in engineering" edited by Roderick A. MacLeod and Jim Corlett and has presented sessions at a number of JIBS and ASLIB workshops.

## John MacColl

John MacColl is European Director, RLG Programs, OCLC Programs & Research. He joined OCLC in November 2007, and works with RLG Programs Partner organisations across Europe. His programmatic work is currently focused on the role of research libraries in research assessment. Previously, he was Head of the Digital Library at the University of Edinburgh. His career includes roles in HE libraries, converged information services, IT services and a Data Centre. He was founding editor of ARIADNE in 1996, has served on several national and international committees, and has extensive experience of project work in digital libraries, scholarly communications and e-learning. His publications include articles, book chapters and *The institutional repository* (with Richard Jones and Theo Andrew) published by Chandos in 2006.

## Anne Murray

Anne Murray currently holds the post of Deputy Librarian at Cambridge University Library where she plays a significant role in the strategic development and day-to-day operational management of the Library and its services.   Cambridge University Library's mission is to provide world-class library and information services in both the physical and virtual environment.  Anne's role is to ensure that future information trends are identified, future service needs are anticipated and that the highest quality service standards are delivered. Key to this, she believes, is nurturing and developing a highly motivated, knowledgeable and skilled staff.

Anne's main professional interests include emerging information technologies, succession planning, change management and digital preservation. At a national and international level Anne represents Cambridge University Library through involvement in organizations such as LIBER, RLUK, SCONUL and the UK Leadership Foundation where she serves as a member of the Future Leaders Programme Steering Group. She has presented and published papers on a variety of topics, most recently on succession planning. She is a Frye Leadership Institute Fellow (2000).

## Clare Powne

Clare Powne is Deputy Librarian at Durham University where she has worked since 2000.  She has previously held posts at the Universities of Edinburgh, Dundee, and Sydney, Australia.  Her qualifications are from the University of Edinburgh and University College London. Clare contributes to the RLUK Workforce Development Think Tank and was involved in the precursor CURL as Community and CURL Staffing Task Forces.

## Christy Henshaw

Digitisation Project Manager at the Wellcome Library since Oct. 07, about to complete PhD in archaeology, previously worked freelance digitising materials and managing projects for research libraries and archives (incl. Lambeth Palace Library, SOAS, Society of Antiquaries of London), 2001-2003 project managed and digitised the NOF-funded Church Plans On-line project.

## Grant Young

Grant Young is a member of the RLUK's Digitisation Think Tank and Project Manager for the RLUK-sponsored, JISC-funded '19th Century Pamphlets Online' project. Led by the University of Southampton, '19th Century Pamphlets Online' is digitising significant collections of political pamphlets drawn from seven other RLUK libraries during 2007-09. In addition to completing the pamphlets project, Grant has recently taken up a new post of Digitisation and Digital Preservation Specialist for Cambridge University Library. Grant has a professional background in libraries and archives but has spent more than a decade focused on digitisation and digital library activities, including five years with TASI, the JISC Advisory Service, providing advice and training on digitisation.

## Mike Mertens

Mike Mertens is Deputy Executive Director and Data Services Manager of RLUK, a role he has occupied since 2002. Before joining RLUK, Mike held a number of posts at University of Birmingham's Library Services, in Bibliographical Services and Learning and Research Support. Originally involved in NFF-funded work and RSLP cataloguing projects, he also worked on the Eurostudies section of Intute, and was commissioned by the University of Birmingham and the Foreign & Commonwealth Office to work on a prospective Conflict Studies portal.

Mike's academic background is in languages, from which he progressed to the study of comparative British and German history, gaining his PhD from the University of Birmingham in 2000. He has a book forthcoming with Peter Lang on early twentieth century youth movements, and is currently collaborating with colleagues from the University of Manchester and MMU on the lifestyle reform movement and cultural exchange between Britain and Germany in the 20th Century.

Given the dual nature of his background, Mike is especially interested in how libraries can further develop direct support of the research process.

## Christopher Pressler

Christopher Pressler is Director of Research and Learning Resources at The University of Nottingham. He is also Director of Intute: Health and Life Sciences, and Co-Director of SHERPA, both based at The University of Nottingham. Among other positions, Christopher is a member of the JISC Repositories and Preservation Advisory Group, the SCONUL International Relations Advisory Group and the RLUK Research Communications Think Tank. He is Co-Director of DART-Europe, the European portal to eTheses, a member of the European DRIVER Steering Committee and a member of the SPARC Europe Board.

Christopher is Chair of the Digital Resources for the Humanities and Arts Conference and has a wide interest in the digital humanities. His PhD research is in the field of contemporary musicology. Christopher's previous professional experience has been at University College London, JISC, Senate House Library and at Dartington College of Arts. He is a member of The Royal Musical Association and is a Fellow of the Royal Society of Arts.

## Dr Michael Jubb

Michael Jubb is Director of the Research Information Network (RIN). He has held a variety of posts, as an academic; as an archivist; as a civil servant; as Deputy Secretary of the British Academy; and as Director of Policy and Programmes, and Deputy Chief Executive, of the Arts and Humanities Research Board (AHRB), which he led through its transition to full Research Council status. In 2005 he took up the Directorship of the RIN, which has been set up to conduct research and promote innovation to meet the information needs of UK researchers across all disciplines, in science, technology and medicine as well as the arts and humanities.

## Rachel Bruce

Rachel is responsible for JISC's Information Environment strategy and the innovation programmes that support this. These include digital preservation, repositories, resources discovery, scholarly communication and shared infrastructure services. She also oversees related activity undertaken at JISC services, primarily this includes work at UKOLN at the University of Bath, EDINA at the University of Edinburgh and MIMAS at the University of Manchester.

Prior to working on JISC programmes Rachel managed a programme of Follett funding of £45 million that, among other things, enabled UK academic libraries to make their special collections and archives available on the web. This included the work that led to the establishment of the Archives Hub service.

## David Prosser

David Prosser was appointed the first director of SPARC Europe (an alliance of over 110 research-led university libraries from 14 European countries) in October 2002. Previously, he spent ten years in science, technical, and medical journal publishing for both Oxford University Press and Elsevier Science. During this time he was involved in all aspects of publishing from production through to editorial and financial management of journals. Before becoming a publisher he received a PhD and BSc in Physics from Leeds University, UK.

## Alastair Work

Descended from Orcadians and other Vikings, born and schooled in Hertfordshire, educated at the University of St Andrews, Alastair is a graduate in English with professional qualifications in English Language Teaching and Human Resource Management. His career includes running a private language school, working in the electronics and drinks industries and 14 very stimulating years back at the University of St Andrews where he was Personnel Officer, Academic Registrar, Vice-Principal and then University Secretary. In 2005, he set up Workhouse8, his own consultancy, serving clients in Further and Higher Education, Health, Social Care and the Scottish Government. Alastair also works as an associate of the Leadership Foundation for Higher Education and SUMS consulting.

## Sheila Corrall

Sheila Corrall is Professor of Librarianship & Information Management and Head of the Department of Information Studies at the University of Sheffield. Before moving to Sheffield in 2004, she worked for 25 years as a library practitioner, holding senior management positions at the British Library and in three universities, which included serving as university librarian/director of information services at three institutions. Her research interests include information literacy and knowledge management strategies, library and information service structures, and professional roles and competencies. In 2002 Sheila was named as one of the top ten library and information

professionals in the UK and in 2003 she was presented with the International Information Industries Lifetime Achievement Award for her contribution to the information profession.

## Dame Lynne J Brindley, OBE

Dame Lynne Brindley has been the Chief Executive of the British Library since July 2000. She is the first woman and the first information professional to have held the post. Since her appointment Lynne has led a major strategic development and modernisation programme to ensure that the BL remains a relevant, innovative and accessible national institution in the 21st century. The BL provides services that underpin UK competitiveness in research and contributes to innovation and creativity in our knowledge society. The BL reaches out to a wide public, increasingly through its digital services.

Lynne came to the British Library from the University of Leeds where she was Pro-Vice-Chancellor. Previously she was a senior consultant with KPMG and has held leadership positions in information technology and knowledge management at Aston University and at the London School of Economics.

Lynne is active in high level international, European and national bodies concerned with media and information society initiatives, digital infrastructure and libraries, and cultural and public sector leadership. She is a visiting professor at City and Leeds universities. She speaks and writes on digital society, copyright and IP, knowledge management and innovation, and leadership. She has received a number of honorary degrees, including from the universities of Oxford, Leeds, Sheffield and University College London. She is a Companion of the Institute of Management and is on the Court of the Goldsmiths' Company and a Trustee for its charity for the Goldsmiths' Centre. She is a member of SABIP (Strategic Advisory Board for Intellectual Property) which has a remit to give Ministers strategic advice on IP issues.

She was appointed a Dame Commander of the Order of the British Empire in the New Year Honours List 2008 for services to education.

She enjoys music and is a competent pianist and enjoys buying modern art, particularly abstract landscapes and ceramics with Cornish influences; she likes to walk in the Yorkshire Dales and on the Cornish coastal footpath.